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KEY=AGILE - CARLA GIOVANNY

SOLUTIONS FOR AGILE GOVERNANCE IN THE ENTERPRISE (SAGE)

AGILE PROJECT, PROGRAM, AND PORTFOLIO MANAGEMENT FOR DEVELOPMENT OF HARDWARE AND SOFTWARE PRODUCTS

Solutions for Agile Governance in the Enterprise (SAGE) is the essential guide to understanding, implementing, and perfecting Agile product development throughout your organization, from one of the leading experts in software and hardware project management and planning.

AGILE SOFTWARE REQUIREMENTS

LEAN REQUIREMENTS PRACTICES FOR TEAMS, PROGRAMS, AND THE ENTERPRISE

Addison-Wesley Professional "We need better approaches to understanding and managing software requirements, and Dean provides them in this book. He draws ideas from three very useful intellectual pools: classical management practices, Agile methods, and lean product development. By combining the strengths of these three approaches, he has produced something that works better than any one in isolation." -From the Foreword by Don Reinertsen, President of Reinertsen & Associates; author of *Managing the Design Factory*; and leading expert on rapid product development Effective requirements discovery and analysis is a critical best practice for serious application development. Until now, however, requirements and Agile methods have rarely coexisted peacefully. For many enterprises considering Agile approaches, the absence of effective and scalable Agile requirements processes has been a showstopper for Agile adoption. In *Agile Software Requirements*, Dean Leffingwell shows exactly how to create effective requirements in Agile environments. Part I presents the "big picture" of Agile requirements in the enterprise, and describes an overall process model for Agile requirements at the project team, program, and portfolio levels Part II describes a simple and lightweight, yet comprehensive model that Agile project teams can use to manage requirements Part III shows how to develop Agile requirements for complex systems that require the cooperation of multiple teams Part IV guides enterprises in developing Agile requirements for ever-larger "systems of systems," application suites, and product portfolios This book will help you leverage the benefits of Agile without sacrificing the value of effective requirements discovery and analysis. You'll find proven solutions you can apply right now-whether you're a software developer or tester, executive, project/program manager, architect, or team leader.

THE PROJECT MANAGER'S GUIDE TO MASTERING AGILE

PRINCIPLES AND PRACTICES FOR AN ADAPTIVE APPROACH

John Wiley & Sons Streamline project workflow with expert agile implementation The Project Management Profession is beginning to go through rapid and profound transformation due to the widespread adoption of agile methodologies. Those changes are likely to dramatically change the role of project managers in many environments as we have known them and raise the bar for the entire project management profession; however, we are in the early stages of that transformation and there is a lot of confusion about the impact it has on project managers: There are many stereotypes and misconceptions that exist about both Agile and traditional plan-driven project management, Agile and traditional project management principles and practices are treated as separate and independent domains of knowledge with little or no integration between the two and sometimes seen as in conflict with each other Agile and "Waterfall" are thought of as two binary, mutually-exclusive choices and companies sometimes try to force-fit their business and projects to one of those extremes when the right solution is to fit the approach to the project It's no wonder that many Project Managers might be confused by all of this! This book will help project managers unravel a lot of the confusion that exists; develop a totally new perspective to see Agile and traditional plan-driven project management principles and practices in a new light as complementary to each other rather than competitive; and learn to develop an adaptive approach to blend those principles and practices together in the right proportions to fit any situation. There are many books on Agile and many books on traditional project management but what's very unique about this book is that it takes an objective approach to help you understand the strengths and weaknesses of both of those areas to see how they can work synergistically to improve project outcomes in any project. The book includes discussion topics, real world case studies, and sample enterprise-level agile frameworks that facilitate hands-on learning as well as an in-depth discussion of the principles behind both Agile and traditional plan-driven project management practices to provide a more thorough level of understanding.

SAFE 5.0 DISTILLED: ACHIEVING BUSINESS AGILITY WITH THE SCALED AGILE FRAMEWORK

THE AGILE ENTERPRISE

REINVENTING YOUR ORGANIZATION FOR SUCCESS IN AN ON-DEMAND WORLD

Springer Science & Business Media One of the first widely available resources on the subject of adaptive enterprise. The text takes on a new and burgeoning field of study and development and provides the opportunity to help shape and guide the thinking of decision makers in the world of both public and private sectors. The authors contribute a wealth of experience from professional situations having worked for IBM Global Services Consulting Group and SAP Institute for Innovation and Development.

DOING AGILE RIGHT

TRANSFORMATION WITHOUT CHAOS

Harvard Business Press Agile has the power to transform work--but only if it's implemented the right way. For decades business leaders have been painfully aware of a huge chasm: They aspire to create nimble, flexible enterprises. But their day-to-day reality is silos, sluggish processes, and stalled innovation. Today, agile is hailed as the essential bridge across this chasm, with the potential to transform a company and catapult it to the head of the pack. Not so fast. In this clear-eyed, indispensable book, Bain & Company thought leader Darrell Rigby and his colleagues Sarah Elk and Steve Berez provide a much-needed reality check. They dispel the myths and misconceptions that have accompanied agile's rise to prominence--the idea that it can reshape an organization all at once, for instance, or that it should be used in every function and for all types of work. They illustrate that agile teams can indeed be powerful, making people's jobs more rewarding and turbocharging innovation, but such results are possible only if the method is fully understood and implemented the right way. The key, they argue, is balance. Every organization must optimize and tightly control some of its operations, and at the same time innovate. Agile, done well, enables vigorous innovation without sacrificing the efficiency and reliability essential to traditional operations. The authors break down how agile really works, show what not to do, and explain the crucial importance of scaling agile properly in order to reap its full benefit. They then lay out a road map for leading the transition to a truly agile enterprise. Agile isn't a goal in itself; it's a means to becoming a high-performance operation. Doing Agile Right is a must-have guide for any company trying to make the transition--or trying to sustain high agility.

COLLABORATIVE ENTERPRISE ARCHITECTURE

ENRICHING EA WITH LEAN, AGILE, AND ENTERPRISE 2.0 PRACTICES

Newnes Ever-changing business needs have prompted large companies to rethink their enterprise IT. Today, businesses must allow interaction with their customers, partners, and employees at more touch points and at a depth never thought previously. At the same time, rapid advances in information technologies, like business digitization, cloud computing, and Web 2.0, demand fundamental changes in the enterprises' management practices. These changes have a drastic effect not only on IT and business, but also on policies, processes, and people. Many companies therefore embark on enterprise-wide transformation initiatives. The role of Enterprise Architecture (EA) is to architect and supervise this transformational journey. Unfortunately, today's EA is often a ponderous and detached exercise, with most of the EA initiatives failing to create visible impact. The enterprises need an EA that is agile and responsive to business dynamics. Collaborative Enterprise Architecture provides the innovative solutions today's enterprises require, informed by real-world experiences and experts' insights. This book, in its first part, provides a systematic compendium of the current best practices in EA, analyzes current ways of doing EA, and identifies its constraints and shortcomings. In the second part, it leaves the beaten tracks of EA by introducing Lean, Agile, and Enterprise 2.0 concepts to the traditional EA methods. This blended approach to EA focuses on practical aspects, with recommendations derived from real-world experiences. A truly thought provoking and pragmatic guide to manage EA, Collaborative Enterprise Architecture effectively merges the long-term oriented top-down approach with pragmatic bottom-up thinking, and that way offers real solutions to businesses undergoing enterprise-wide change. Covers the latest emerging technologies affecting business practice, including digitization, cloud computing, agile software development, and Web 2.0 Focuses on the practical implementation of EAM rather than theory, with recommendations based on real-world case studies Addresses changing business demands and practices, including Enterprise 2.0, open source, global sourcing, and more Takes an innovative approach to EAM, merging standard top-down and pragmatic, bottom-up strategies, offering real solutions to businesses undergoing enterprise-wide changes

AGILE TRANSFORMATION

A BRIEF STORY OF HOW AN ENTERTAINMENT COMPANY DEVELOPED NEW CAPABILITIES AND UNLOCKED BUSINESS AGILITY TO THRIVE IN AN ERA OF RAPID CHANGE

Independently Published Thriving in today's marketplace frequently depends on making a transformation to become more agile. Those successful in the transition enjoy faster delivery speed and ROI, higher satisfaction, continuous improvement, and additional benefits. Based on actual events, Agile Transformation: A Brief Story of How an Entertainment Company Developed New Capabilities and Unlocked Business Agility to Thrive in an Era of Rapid Change

provides a revealing behind-the-scenes account of a successful agile implementation at a global entertainment company. Scott M. Graffius' first book, *Agile Scrum: Your Quick Start Guide with Step-by-Step Instructions*, provides readers with practical information they can use to get benefits from the most popular agile framework, Scrum. It presents top practices from successful implementations based on Scott's hands-on experience and 116 diverse sources such as the Scrum Alliance, the Project Management Institute, MIT, the IEEE, Gartner, and the Software Engineering Institute. BookAuthority named *Agile Scrum: Your Quick Start Guide with Step-by-Step Instructions* "One of the Best Scrum Books of All Time." The publication garnered 17 first place awards from national and international competitions. Scott and his book have been featured in Yahoo Finance, Computer Weekly, the PM World Journal, Learning Solutions, Innovation Management, and additional media publications. In *Agile Transformation: A Brief Story of How an Entertainment Company Developed New Capabilities and Unlocked Business Agility to Thrive in an Era of Rapid Change*, Scott shares a behind-the-scenes account of a successful agile implementation at a global entertainment company. The story is based on actual events and it's told from Scott's perspective as an agile coach. The transformation dramatically improved the way the organization works and delivers business value. New capabilities and practices enabled the enterprise to adapt to its changing environment, move faster, and drive innovation, which made it more competitive and prosperous.

ENTERPRISE AGILITY FOR DUMMIES

John Wiley & Sons Manage and improve your organization's agile transformation Adopting an enterprise agile framework is a radical organizational change, and this book will help you get there without ever breaking a sweat. In *Enterprise Agile For Dummies*, you'll discover how to successfully choose and implement the right framework based on your organization's own unique culture. Organizational culture is one of the most overlooked challenges when trying to make a change to enterprise agile, and there are lots of resources out there that claim to have the perfect, one-size-fits-all solution. Luckily, this book takes a neutral stance and covers popular organizational change management techniques that you can implement to suit to your unique needs. Packed with step-by-step instruction and complemented with real-world case studies, this book offers everything you need to know in order to embrace a more agile mindset. Understand the benefits of an agile approach Pick the best enterprise agile framework for your organization Create a successful enterprise change management plan Let *Enterprise Agile For Dummies* help you optimize your business processes, and watch your productivity soar.

THE AGILE ENTERPRISE

REINVENTING YOUR ORGANIZATION FOR SUCCESS IN AN ON-DEMAND WORLD

Springer One of the first widely available resources on the subject of adaptive enterprise. The text takes on a new and burgeoning field of study and development and provides the opportunity to help shape and guide the thinking of decision makers in the world of both public and private sectors. The authors contribute a wealth of experience from professional situations having worked for IBM Global Services Consulting Group and SAP Institute for Innovation and Development.

AGILE DATA WAREHOUSING FOR THE ENTERPRISE

A GUIDE FOR SOLUTION ARCHITECTS AND PROJECT LEADERS

Newnes Building upon his earlier book that detailed agile data warehousing programming techniques for the Scrum master, Ralph's latest work illustrates the agile interpretations of the remaining software engineering disciplines: Requirements management benefits from streamlined templates that not only define projects quickly, but ensure nothing essential is overlooked. Data engineering receives two new "hyper modeling" techniques, yielding data warehouses that can be easily adapted when requirements change without having to invest in ruinously expensive data-conversion programs. Quality assurance advances with not only a stereoscopic top-down and bottom-up planning method, but also the incorporation of the latest in automated test engines. Use this step-by-step guide to deepen your own application development skills through self-study, show your teammates the world's fastest and most reliable techniques for creating business intelligence systems, or ensure that the IT department working for you is building your next decision support system the right way. Learn how to quickly define scope and architecture before programming starts Includes techniques of process and data engineering that enable iterative and incremental delivery Demonstrates how to plan and execute quality assurance plans and includes a guide to continuous integration and automated regression testing Presents program management strategies for coordinating multiple agile data mart projects so that over time an enterprise data warehouse emerges Use the provided 120-day road map to establish a robust, agile data warehousing program

SCALING AGILE WITH JIRA ALIGN

A PRACTICAL GUIDE TO STRATEGICALLY SCALING AGILE ACROSS TEAMS, PROGRAMS, AND PORTFOLIOS IN ENTERPRISES

Packt Publishing Ltd Accelerate business value delivery with Jira Align, the enterprise agile planning platform, by connecting strategy with execution to maximize outcomes Key FeaturesImprove coordination and transparency between multiple programs, products, and business portfoliosIncrease customer satisfaction by responding quickly to ever-evolving customer needsDeliver higher quality products faster and more predictably with real-time insights and

OKR trackingBook Description Jira Align is a platform purpose-built for enterprises to connect strategy with execution and drive transparency, consistency, and predictability at all levels of scale. The platform supports business value delivery in agile frameworks such as LeSS, DAD, and SAFe. It also caters to organizations that mix agile with waterfall to support scaled bimodal delivery. Starting with an introduction to the platform and its features, this book takes you through the foundational building blocks of Jira Align. You'll learn how an organization can benefit from implementing Jira Align and understand how to connect dimensions such as people, work, time, and outcomes. The book takes you through the typical steps for implementing Jira Align for maximizing outcomes and helps you solve common team, program, and portfolio-level challenges by enhancing visibility, tracking dependencies and risks, and using reports for real-time, distributed decision making. Throughout the book, you'll explore features such as remote agile ceremonies, live roadmaps, and objectives and key results (OKRs). You'll also get to grips with lean portfolio management, financial reporting, and using the program board for planning and execution. By the end of this book, you'll be well versed in the key features of Jira Align and be able to leverage them to support all levels of agile at scale. What you will learnUnderstand Jira Align's key factors for successFind out how you can connect people, work, time, and outcomes with Jira AlignNavigate and collaborate in Jira AlignScale team agility to the portfolio and enterpriseDelve into planning and execution, including roadmaps and predictability metricsImplement lean portfolio management and OKRsGet to grips with handling bimodal and hybrid deliveryEnable advanced data security and analytics in Jira AlignWho this book is for This book is for portfolio managers, program managers, product managers, product owners, executives, release train engineers, and scrum masters who want to empower their teams to deliver the right things at the right time and quickly respond to changes in the market. Familiarity with agile frameworks and Jira Software is necessary; the book will teach you the rest.

SAFE 4.0 DISTILLED

APPLYING THE SCALED AGILE FRAMEWORK FOR LEAN SOFTWARE AND SYSTEMS ENGINEERING

Addison-Wesley Professional **SAFe®: The World's Leading Framework for Enterprise Agility** "SAFe® 4.0 Distilled is the book we've all been waiting for. It breaks down the complexity of the Framework into easily digestible explanations and actionable guidance. A must-have resource for beginners as well as seasoned practitioners." —Lee Cunningham, Sr. Director, Enterprise Agile Strategy at VersionOne, Inc. To succeed in today's adapt-or-die marketplace, businesses must be able to rapidly change the way they create and deliver value to their customers. Hundreds of the world's most successful companies—including Hewlett Packard Enterprise, AstraZeneca, Cisco, and Philips—have turned to the Scaled Agile Framework® (SAFe®) to achieve agility at scale and maintain a competitive edge. SAFe® 4.0 Distilled: Applying the Scaled Agile Framework® for Lean Software and Systems Engineering explains how adopting SAFe can quickly improve time to market and increase productivity, quality, and employee engagement. In this book, you will Understand the business case for SAFe: its benefits, the problems it solves, and how to apply it Get an overview of SAFe across all parts of the business: team, program, value stream, and portfolio Learn why SAFe works: the power of SAFe's Lean-Agile mindset, values, and principles Discover how systems thinking, Agile development, and Lean product development form the underlying basis for SAFe Learn how to become a Lean-Agile leader and effectively drive an enterprise-wide transformation

SCALING SOFTWARE AGILITY

BEST PRACTICES FOR LARGE ENTERPRISES

Pearson Education "Companies have been implementing large agile projects for a number of years, but the 'stigma' of 'agile only works for small projects' continues to be a frequent barrier for newcomers and a rallying cry for agile critics. What has been missing from the agile literature is a solid, practical book on the specifics of developing large projects in an agile way. Dean Leffingwell's book *Scaling Software Agility* fills this gap admirably. It offers a practical guide to large project issues such as architecture, requirements development, multi-level release planning, and team organization. Leffingwell's book is a necessary guide for large projects and large organizations making the transition to agile development." —Jim Highsmith, director, Agile Practice, Cutter Consortium, author of *Agile Project Management* "There's tension between building software fast and delivering software that lasts, between being ultra-responsive to changes in the market and maintaining a degree of stability. In his latest work, *Scaling Software Agility*, Dean Leffingwell shows how to achieve a pragmatic balance among these forces. Leffingwell's observations of the problem, his advice on the solution, and his description of the resulting best practices come from experience: he's been there, done that, and has seen what's worked." —Grady Booch, IBM Fellow Agile development practices, while still controversial in some circles, offer undeniable benefits: faster time to market, better responsiveness to changing customer requirements, and higher quality. However, agile practices have been defined and recommended primarily to small teams. In *Scaling Software Agility*, Dean Leffingwell describes how agile methods can be applied to enterprise-class development. Part I provides an overview of the most common and effective agile methods. Part II describes seven best practices of agility that natively scale to the enterprise level. Part III describes an additional set of seven organizational capabilities that companies can master to achieve the full benefits of software agility on an enterprise scale. This book is invaluable to software developers, testers and QA personnel, managers and team leads, as well as to executives of software organizations whose objective is to increase the quality and productivity of the software development process but who are faced with all the challenges of developing software on an enterprise scale.

ENTERPRISE SERVICE ORIENTED ARCHITECTURES

CONCEPTS, CHALLENGES, RECOMMENDATIONS

Springer Science & Business Media Conventional wisdom of the "software stack" approach to building applications may no longer be relevant. Enterprises are pursuing new ways of organizing systems and processes to become service oriented and event-driven. Leveraging existing infrastructural investments is a critical aspect to the success of companies both large and small. Enterprises have to adapt their systems to support frequent technological changes, mergers and acquisitions. Furthermore, in a growing global market, these systems are being called upon to be used by external business partners. Technology is often difficult, costly and complex and without modern approaches can prevent the enterprise from becoming agile. Enterprise Service Oriented Architectures helps readers solve this challenge in making different applications communicate in a loosely coupled manner. This classic handbook leverages the experiences of thought leaders functioning in multiple industry verticals and provides a wealth of knowledge for creating the agile enterprise. In this book, you will learn: • How to balance the delivery of immediate business value while creating long-term strategic capability • Fundamental principles of a service-oriented architecture (find, bind and execute) • The four aspects of SOA (Production, Consumption, Management and Provisioning) • How to recognize critical success factors to implementing enterprise SOAs • Architectural importance of service registries, interfaces and contracts • Why improper service decomposition can hurt you later rather than sooner • How application design and integration practices change as architects seek to implement the "agile" enterprise

About the Authors James McGovern is an enterprise architect for The Hartford. He is an industry thought leader and co-author of the bestselling book: *A Practical Guide to Enterprise Architecture*. Oliver Sims is a recognized leader in the architecture, design and implementation of service-oriented and component-based enterprise systems. He was a founding member of the OMG Architecture Board. He was co-author of the groundbreaking book: *Business Component Factory*. Ashish Jain is a Principal Architect with Ping Identity Corporation, a leading provider of solutions for identity federation. Prior to joining Ping Identity, he worked with BEA Systems where his role was to assist BEA customers in designing and implementing their e-business strategies using solutions based on J2EE. He holds several industry certifications from SUN and BEA and is also a board member for the Denver BEA User group. Mark Little is Director of Standards and SOA Manager for JBoss Inc. Prior to this, he was Chief Architect for Arjuna Technologies Ltd and a Distinguished Engineer at Hewlett-Packard. As well as being an active member of the OMG, JCP, OASIS and W3C, he is an author on many SOA and Web Services standards. He also led the development of the world's first standards-compliant Web Services Transaction product.

STRATEGIES FOR LEADING AGILE TRANSFORMATIONS

AGILE MANAGEMENT APPROACH TO ACCELERATE AGILE ADOPTION AND STREAMLINE BUSINESS VALUE DELIVERY

Agile MindSHIFT LLC Strategies for Leading Agile Transformation is a must-read for managers and leaders engaged in an agile transformation. The book answers the questions of whether "Agile is worth the effort?", "How would an agile transformation impact the status-quo?", and most importantly "How can middle-management support our agile transformations?" This book introduces you to several strategies, presented from the experience gained through the agile transformation at the leading Arabic-language search engine ayna.com. Through its transformation, Ayna evolved into a Lean-Agile organization while staying relevant and competitive against Google and Yahoo. This book outlines two unique practices to improve your competitive advantage. * In Chapter Three, you will learn all about the "Agile Stream Framework" and how to engage business, management, and agile teams in process improvement activities to lower organizational drag. You will walk away with a framework to start your own Andon impediment removal process and the metrics to prioritize your process alignment activities. * In Chapter Four, you will also be able to gauge how your current operational and cultural drivers impact your agile transformation by leveraging the collective learning from hundreds of organizations, encapsulated in the "Enterprise Agile Enablement Model."

EXTREME SCOPING

AN AGILE APPROACH TO ENTERPRISE DATA WAREHOUSING AND BUSINESS INTELLIGENCE

Technics Publications Do your business intelligence (BI) projects take too long to deliver? Is the value of the deliverables less than satisfactory? Do these projects propagate poor data management practices? If you screamed "yes" to any of these questions, read this book to master a proven approach to building your enterprise data warehouse and BI initiatives. Extreme Scoping, based on the Business Intelligence Roadmap, will show you how to build analytics applications rapidly yet not sacrifice data management and enterprise architecture. In addition, all of the roles required to deliver all seven steps of this agile methodology are explained along with many real-world examples. From Wayne Eckerson's Foreword I've read many books about data warehousing and business intelligence (BI). This book by Larissa Moss is one of the best. I should not be surprised. Larissa has spent years refining the craft of designing, building, and delivering BI applications. Over the years, she has developed a keen insight about what works and doesn't work in BI. This book brings to light the wealth of that development experience. Best of all, this is not some dry text that laboriously steps readers through a technical methodology. Larissa expresses her ideas in a clear, concise, and persuasive manner. I highlighted so many beautifully written and insightful paragraphs in her manuscript that it became comical. I desperately wanted the final, published book rather than the manuscript so I could dog-ear it

to death and place it front-and-center in my office bookshelf! From David Well's Foreword Extreme Scoping is rich with advice and guidance for virtually every aspect of BI projects from planning and requirements to deployment and from back-end data management to front-end information and analytics services. Larissa is both a pragmatist and an independent thinker. Those qualities come through in the style of this book. Extreme Scoping is a well-written book that is easy to absorb. It is not full of surprises. It is filled with a lot of common sense and lessons learned through experience.

DISCIPLINED AGILE DELIVERY

A PRACTITIONER'S GUIDE TO AGILE SOFTWARE DELIVERY IN THE ENTERPRISE

IBM Press Master IBM's Breakthrough DAD Process Framework for Succeeding with Agile in Large, Complex, Mission-Critical IT Projects It is widely recognized that moving from traditional to agile approaches to build software solutions is a critical source of competitive advantage. Mainstream agile approaches that are indeed suitable for small projects require significant tailoring for larger, complex enterprise projects. In *Disciplined Agile Delivery*, Scott W. Ambler and Mark Lines introduce IBM's breakthrough Disciplined Agile Delivery (DAD) process framework, which describes how to do this tailoring. DAD applies a more disciplined approach to agile development by acknowledging and dealing with the realities and complexities of a portfolio of interdependent program initiatives. Ambler and Lines show how to extend Scrum with supplementary agile and lean strategies from Agile Modeling (AM), Extreme Programming (XP), Kanban, Unified Process (UP), and other proven methods to provide a hybrid approach that is adaptable to your organization's unique needs. They candidly describe what practices work best, why they work, what the trade-offs are, and when to consider alternatives, all within the context of your situation. *Disciplined Agile Delivery* addresses agile practices across the entire lifecycle, from requirements, architecture, and development to delivery and governance. The authors show how these best-practice techniques fit together in an end-to-end process for successfully delivering large, complex systems--from project initiation through delivery. Coverage includes Scaling agile for mission-critical enterprise endeavors Avoiding mistakes that drive poorly run agile projects to chaos Effectively initiating an agile project Transitioning as an individual to agile Incrementally building consumable solutions Deploying agile solutions into complex production environments Leveraging DevOps, architecture, and other enterprise disciplines Adapting your governance strategy for agile projects Based on facts, research, and extensive experience, this book will be an indispensable resource for every enterprise software leader and practitioner--whether they're seeking to optimize their existing agile/Scrum process or improve the agility of an iterative process.

THE AGILE CONSULTANT

GUIDING CLIENTS TO ENTERPRISE AGILITY

Apress Learn the agile philosophy of lean processes, incremental delivery, deep client participation, decentralized authority, and just-in-time planning to bring speed, creativity, empowerment and increased productivity to product development. This book is your guide to becoming the go-to advisor for the enterprise agile transition. Many organizations have brought in agile coaches and achieved great progress in software development productivity, only to find teams slipping back into old methods as they encounter enterprise resistance and dysfunction. The consultative skills required to engage at the enterprise level differ greatly from those needed to coach teams in agile practices. Agile coaches and consultants need to up their game to successfully partner with executives, managers, and PMOs to evolve from traditional methods to a lean, agile mindset. *The Agile Consultant*, by former Intel Worldwide Project Management Director and agile expert Rick Freedman, author of Amazon best-seller *The IT Consultant*, shows how to overcome transition challenges and move beyond team-level practice coaching to guide the entire organization to enterprise agility. Agile methods are displacing traditional, process-heavy project management techniques, and are poised to migrate from software development to the rest of IT, and to the entire enterprise. Agile's rapid adoption proves a simple truth: agility works! Agile methods are here to stay, and will continue to expand within the organization. Enterprises are rapidly moving beyond agile development to agile IT, agile marketing, and agile strategic planning. Enterprises need agile coaches and consultants to guide them towards achieving the benefits of agility. *What You'll Learn* Instill effective agile practices across the enterprise Coach teams, managers, and executives in learning, adopting, and practicing lean and agile strategies Diagnose the roadblocks and obstacles most organizations encounter during the transition to agile Use recognized change-management techniques to guide the enterprise to agility while minimizing disruption and resistance Navigate the many challenges that can derail the transition to agility Demonstrate the critical mix of facilitation, interpersonal, and relationship skills to help organizations succeed with agile Guide the corporate culture toward agility from the top down and the bottom up Evolve from old school project management thinking to a lean, agile mindset *Who This Book Is For* Besides IT consultants, *The Agile Consultant* will also appeal to developer teams, internal IT staffers and their managers, and to executives leading the transition to agile development.

ADAPTIVE LEADERSHIP

ACCELERATING ENTERPRISE AGILITY

Addison-Wesley Lessons from Agile's First Decade...Leadership for Agile's Next Decade The agile software movement has now been around for a full decade. As coauthor of the original Agile Manifesto, Jim Highsmith has been at its heart since the beginning. He's spent the past decade helping hundreds of organizations transition to agile/lean. When it

comes to agile, he's seen it all-in a variety of industries, worldwide. Now, in *Adaptive Leadership*, he has compiled, updated, and extended his best writings about agile and lean methods for a management audience. Highsmith doesn't just reveal what's working and what isn't; he offers a powerful new vision for extending agility across the enterprise. Drawing on what's been learned in application development, this guide shows how to use adaptive leadership techniques to transform the way you deliver complete solutions, whatever form they take. You'll learn how enterprise agility can enable the ambitious organizational missions that matter most; how leaders can deliver a continuous stream of value; how to think disruptively about opportunities, and how to respond quickly by creating more adaptive, innovative organizations. Coverage includes Discovering and executing new business opportunities far more quickly Delivering complete business solutions earlier, and iterating them more often Organizing for innovation, and systematically managing opportunity flow Clarifying the degree of strategic, portfolio, and operational agility you need, and focusing on your highest-value transformations Creating cultures that actually can adapt and learn Reinvigorating the roots of agile value and values Understanding IT's changing value proposition, and retraining your people accordingly Integrating economics, products, and social responsibility Choosing metrics that guide agility, not counterproductive traditional metrics Understanding the financial implications of technical debt Optimizing business value by doing less-and guiding the process with "NOT to do" lists Speculating intelligently when you can't plan away uncertainty Customizing management to each project's needs (because not all projects should be equally agile)

THE PRAGMATIST'S GUIDE TO CORPORATE LEAN STRATEGY

INCORPORATING LEAN STARTUP AND LEAN ENTERPRISE PRACTICES IN YOUR BUSINESS

Apress Use this practical, step-by-step guide on lean agile strategy to harness technological disruption at your large business to successfully advance your business rather than suffer a loss of business. The lean agile enterprise concept is demystified and translated into action as the author shares his experience with both success and major failure in areas such as healthcare, insurance, major airline, manufacturing, financial services, education, and big data. The author shares the good, the bad, and the ugly of enterprise-level adoption of lean startup practices (what we call a "lean corporation"). The book provides step-by-step instructions specifically targeted to technologists in multiple roles—from CEO to a developer on the ground—on how to build a "lean agile corporation" and avoid common traps. Building on the experience of the "lean startup" framework of Steven Blank and Eric Reis, this book takes these concepts to the enterprise level by providing tips and best practice guidelines, sharing "horror stories" and common anti-patterns in a fun and engaging way. What You'll Learn Discover how you can contribute to your company as it becomes a lean agile corporation and survives technological and digital disruption Beat Facebook, Amazon, Apple, and Google at their own game by using methods they use to quickly experiment with new services and features Understand how to advance your career in a lean startup framework Know how you can trace your company's success to your daily work Who This Book Is For Those in technology and business who are interested in strategy, business agility, management, execution, new technologies, and in the future of the business world.

DEVELOPMENTS IN INFORMATION & KNOWLEDGE MANAGEMENT FOR BUSINESS APPLICATIONS

VOLUME 4

Springer Nature This book discusses incentives for information management, usage of information for existing practices to become more efficient, the acceleration of executive learning, and an evaluation of the information management impact on an organization. In today's COVID-influenced volatile world, companies face a variety of challenges. And the most crucial of them are high levels of uncertainty and risk. Therefore, companies are constantly under pressure to provide sustainable solutions. Accordingly, previously gathered knowledge and information can be extremely helpful for this purpose. Hence, this fourth book of our subseries continues to accentuate on different approaches, which point to the importance of continuous progress in structural management for sustainable growth. It highlights the permanent gain and usage of information. We would be pleased if the book can stimulate further research on this subject matter.

ENTERPRISE AGILITY

BEING AGILE IN A CHANGING WORLD

Packt Publishing Ltd Enterprise Agility is practical framework for enhancing Agility and equipping your company with the tools to survive. Key Features Prepare your company to navigate the rapidly-moving business world Enhance Agility in every component of your organization Build a framework that meets the unique requirements of your enterprise Book Description The biggest challenge enterprises face today is dealing with fast-paced change in all spheres of business. Enterprise Agility shows how an enterprise can address this challenge head on and thrive in the dynamic environment. Avoiding the mechanistic construction of existing enterprises that focus on predictability and certainty, Enterprise Agility delivers practical advice for responding and adapting to the scale and accelerating pace of disruptive change in the business environment. Agility is a fundamental shift in thinking about how enterprises work to effectively deal with disruptive changes in the business environment. The core belief underlying agility is that enterprises are open and living systems. These living systems, also known as complex adaptive systems (CAS), are ideally suited to deal with change very effectively. Agility is to enterprises what health is to humans. There are some foundational principles that can be broadly applied, but the definition of healthy is very specific to each individual. Enterprise Agility takes a similar approach with regard to agility: it suggests foundational practices to improve the overall health of the

body—culture, mindset, and leadership—and the health of its various organs: people, process, governance, structure, technology, and customers. The book also suggests a practical framework to create a plan to enhance agility. What you will learn Drive agility-oriented change across the enterprise Understand why agility matters (more than ever) to modern enterprises Adopt and influence an Agile mindset in your teams and in your organization Understand the concept of a CAS and how to model enterprise and leadership behaviors on CAS characteristics to enhance enterprise agility Understand and convey the differences between Agile and true enterprise agility Create an enterprise-specific action plan to enhance agility Become a champion for enterprise agility Recognize the advantages and challenges of distributed teams, and how Agile ways of working can remedy the rough spots Enable and motivate your IT partners to adopt Agile ways of working Who this book is for Enterprise Agility is a tool for anyone with the motivation to influence outcomes in an enterprise, who aspires to improve Agility. Readers from the following backgrounds will benefit: chief executive officer, chief information officer, people/human resource director, information technology director, head of change program, head of transformation, and Agile coach/consultant.

THE SCORECARD SOLUTION

MEASURE WHAT MATTERS AND DRIVE SUSTAINABLE GROWTH

AMACOM There's no such thing as a healthy plateau. In today's high-pressure environment, simply "making the numbers" is no longer enough to remain competitive. Instead, exceeding expectations, raising the already high bar, and achieving more than others thought possible is the new path toward sustaining success. But doing so is certainly easier said than done! It requires a clear and objective view of the business and the ability to analyze appropriately the dimensions of talent, strategy, and execution in order to produce a baseline score to work from. Knowing that even the most courageous and objective leader can't steer a ship in the dark, The Scorecard Solution is the solution for getting one started on this necessary task for every company's long-lasting success. By learning how to use a data-centric tool--the Organizational Prowess Scorecard™-- that precisely measures the capabilities needed for sustainable growth, readers will then understand better how to:

- Position the organization to meet ambitious goals
- Bring strategies to life through an execution framework
- Design a dashboard to track progress and flag problems
- Foster a winning culture
- And more: Is your enterprise Agile? Resilient? Vulnerable? Lagging? This invaluable one-of-a-kind resource gives you the answers you need so that you can chart your company's course for rapid change--and outperform the competition every time.

A GUIDE TO THE PROJECT MANAGEMENT BODY OF KNOWLEDGE (PMBOK® GUIDE) - SEVENTH EDITION AND THE STANDARD FOR PROJECT MANAGEMENT (BRAZILIAN PORTUGUESE)

Project Management Institute **PMBOK® Guide** is the go-to resource for project management practitioners. The project management profession has significantly evolved due to emerging technology, new approaches and rapid market changes. Reflecting this evolution, The Standard for Project Management enumerates 12 principles of project management and the **PMBOK® Guide - Seventh Edition** is structured around eight project performance domains. This edition is designed to address practitioners' current and future needs and to help them be more proactive, innovative and nimble in enabling desired project outcomes. This edition of the **PMBOK® Guide**:

- Reflects the full range of development approaches (predictive, adaptive, hybrid, etc.);
- Provides an entire section devoted to tailoring the development approach and processes;
- Includes an expanded list of models, methods, and artifacts;
- Focuses on not just delivering project outputs but also enabling outcomes; and
- Integrates with **PMI Standards+**™ for information and standards application content based on project type, development approach, and industry sector.

AGILE PROJECT MANAGEMENT FOR BUSINESS TRANSFORMATION SUCCESS

Business Expert Press This book is intended to provide project management office (PMO) executives' practical information to promote enterprise Agile for business value compatibility within their organization. The primary benefit of this book is to promote a sense of common purpose and collaboration between the project delivery and the organization. Agile project delivery methods are adaptable to the emergence of unknown requirements identified in the later part of the project delivery lifecycle. The key success factor is direct business participation and collaboration to ensure that a business focus determines the output. Agile promotes innovation and creates synergies through a business focus viewing technology deployments as a catalyst for change rather than the final objective. Technology investments implemented through Agile processes result in improved market leadership, organizational alignment, and resource efficiency delivering competitive advantage.

THE AGILE ARCHITECTURE REVOLUTION

HOW CLOUD COMPUTING, REST-BASED SOA, AND MOBILE COMPUTING ARE CHANGING ENTERPRISE IT

John Wiley & Sons A sneak peek at up-and-coming trends in IT, a multidimensional vision for achieving business agility through agile architectures The Agile Architecture Revolution places IT trends into the context of Enterprise Architecture, reinventing Enterprise Architecture to support continuous business transformation. It focuses on the challenges of large organizations, while placing such organizations into the broader business ecosystem that includes small and midsize organizations as well as startups. Organizes the important trends that are facing technology in businesses and public sector organizations today and over the next several years Presents the five broad organizing

principles called Supertrends: location independence, global cubicle, democratization of technology, deep interoperability, and complex systems engineering Provides a new perspective on service-oriented architecture in conjunction with architectural approaches to cloud computing and mobile technologies that explain how organizations can achieve better business visibility through IT and enterprise architecture Laying out a multidimensional vision for achieving agile architectures, this book discusses the crisis points that promise sudden, transformative change, unraveling how organizations' spending on IT will continue to undergo radical change over the next ten years.

A PRACTICAL GUIDE TO ENTERPRISE ARCHITECTURE

Prentice Hall Professional bull; Written by expert practitioners who have hands-on experience solving real-world problems for large corporations bull; Helps enterprise architects make sense of data, systems, software, services, product lines, methodologies, and much more bull; Provides explanation of theory and implementation with real-world business examples to support key points

JIRA AGILE ESSENTIALS

Packt Publishing Ltd JIRA Agile (formerly known as GreenHopper) is a plugin that adds agile project management to any JIRA project. It allows you to visualize your existing process and stimulate incremental improvement. JIRA Agile brings the power of agile methodology to Atlassian JIRA. With JIRA Agile Essentials you will dive straight into the action, exploring critical agile terminologies and concepts in the context of JIRA Agile. Learn to install and run JIRA Agile, and set it up to run with Scrum and Kanban. Collaborate with your colleagues to define requirements, create user stories, and manage and plan sprints based on the availability of your members. Create reports and share your project progress with other stakeholders. With this practical guide, you will develop a great working knowledge of JIRA Agile and make your project management much more efficient.

COLLABORATIVE ENTERPRISE ARCHITECTURE

ENRICHING EA WITH LEAN, AGILE, AND ENTERPRISE 2.0 PRACTICES

Newnes Why collaborative enterprise architecture? -- What is enterprise architecture -- What enterprise architects do: core activities of EA -- EA frameworks -- EA maturity models -- Foundations of collaborative EA -- Towards pragmatism: lean and agile EA -- Inviting to participation: eam 2.0 -- The next steps: taking collaborative EA forward.

SCALING AGILE: A LEAN JUMPSTART

Lulu.com In *Scaling Agile: A Lean JumpStart*, Sanjiv dives into the challenge of breaking down barriers to enterprise Agile adoption. He provides an essential set of Lean building blocks as a starting foundation for larger Agile scaling frameworks, including the Scaled Agile Framework (SAFe), Large-Scale Scrum (LeSS), and Disciplined Agile Delivery (DAD). Sanjiv provides step-by-step actions, with a keen focus on a few core Lean practices. With this JumpStart approach, the power is in your hands to apply Agile ideas from the team to the top, and to totally transform an organization. See the Ebook @ <https://leanpub.com/scalingagilealeanjumpstart>

CORPORATE AGILITY

INSIGHTS ON AGILE PRACTICES FOR ADAPTIVE, COLLABORATIVE, RAPID, AND TRANSPARENT ENTERPRISES

John Wiley & Sons Integrate Agile methodology into your business with this stunning guide to the latest management techniques *Corporate Agility* is the must-have guide on adopting Agile methodology for businesses of all shapes and sizes. This visually stunning book delivers six key lessons that you must learn in order to effectively join the Agile world. You'll learn the ins and outs of the traditional approach, helping you answer the questions "Why Agile?" and "Why now?" You'll also discover new, more efficient Agile strategies that will help you lead your enterprise to increased collaboration, more flexibility, and better business results. Based on the latest practice and research, and drawing on years of experience at the author's own leading consultancy, *Corporate Agility* features a beautiful 4-color design that helps you visualize powerful strategic ideas, so you can understand and implement them right away. Unlike other books on the market, this title helps you reinterpret key Agile management concepts in a way that will work for your specific needs. Gain a clear understanding of traditional Agile methodology, the history of Agile, and the benefits to organizations of all shapes and sizes Discover cutting-edge Agile strategies that push Agile thinking forward and increase performance efficiency Learn the 6 "Agilelessons" that underpin all successful Agile transformations Follow real-world case studies from leading businesses that have successfully made the leap into Agile operations Organizational leaders will love this digestible, forward-thinking guide written by one of America's fastest rising strategic execution gurus.

BUSINESS AGILITY JOURNEY

UNDERSTAND HOW BUSINESS AGILITY PROVIDES CONTINUOUS ADAPTABILITY AND VALUED RESULTS TO CUSTOMERS

Brasport > Written collaboratively by 48 people with high performance in the market, sharing experiences and real cases >Content reviewed by 16 executives experienced in diversified business transformation The Jornada Colaborativa is a community passionate about people and technology that writes books uniting diverse experiences of

the co-authors and curatorship of the selected organizers to maintain the high standard of quality. Book royalties are reserved with the publisher to help purchase the copies we use at Summit Day and the proceeds are donated to underprivileged institutions (we donated R\$ 137,000 to 12 institutions in 2019 and 2020). We congratulate the dedication of the organizers and co-authors to carry out this work and we thank the organizations that support the Summit Day to transform more and more lives. Antonio Muniz Founder of the Jornada Colaborativa and JornadaCast Carla Krieger Leader of the organizing and curatorial team Co-authors: Alexandre Cezilla Alexandre Conceição Ana Cláudia Rodrigues Antonio Muniz Arlete Lemos de Vasconcelos Atila Belloquim Bruno Camargo Carla Krieger Felipe Oliveira Flavia Lins Gabriel de Oliveira Guayçara G. Gonçalves Guilherme Santos Henrique C. Mariano Hermann Rego Isabela Gayno Jacqueline Viana Jennifer de Sousa Freitas Joaquim Torres Julieta S. Dienstmann Júnior Rodrigues Kelly Caldas Leonardo Menezes Luciana Sales Marcelo Fernandez Piñeiro Maria Heloiza Rodrigues Magrin Maurício Corrêa Mayra Augusto Santos Natália Manha Paulo Boccaletti Paulo Marcelo Paulo Vitor Soares de Oliveira Raphael Boldrini Renato Batista Roberta Kühleis Roberto Argento Rodolfo Colares Rodrigo Monteiro Ferreira Samantha de Oliveira Fernandes Samyr Feres Sada Simone Pittner Sonia Lopes Tatiana Feitosa Thayna Mesquita de Sousa Thiago Fernandes V. de Oliveira Vanessa Gonçalves Werther Krause Wesley Soares de Oliveira Review executives: Alexandre Cezilla Alexandre Conceição Ana Cláudia Rodrigues Ana Costa Analia Irigoyen Cezar Taurion Cristiano Barbieri Joaquim Torres Jorge Cordenonsi Marcelo Fernandez Piñeiro Paulo Marcelo Renato Batista Simone Pittner Victor Arnaud Walther Krause Werther Krause

CMDB SYSTEMS

MAKING CHANGE WORK IN THE AGE OF CLOUD AND AGILE

Morgan Kaufmann **CMDB Systems: Making Change Work in the Age of Cloud and Agile** shows you how an integrated database across all areas of an organization's information system can help make organizations more efficient reduce challenges during change management and reduce total cost of ownership (TCO). In addition, this valuable reference provides guidelines that will enable you to avoid the pitfalls that cause CMDB projects to fail and actually shorten the time required to achieve an implementation of a CMDB. Drawing upon extensive experience and using illustrative real world examples, Rick Sturm, Dennis Drogseth and Dan Twing discuss: Unique insights from extensive industry exposure, research and consulting on the evolution of CMDB/CMS technology and ongoing dialog with the vendor community in terms of current and future CMDB/CMS design and plans Proven and structured best practices for CMDB deployments Clear and documented insights into the impacts of cloud computing and other advances on CMDB/CMS futures Discover unique insights from industry experts who consult on the evolution of CMDB/CMS technology and will show you the steps needed to successfully plan, design and implement CMDB Covers related use-cases from retail, manufacturing and financial verticals from real-world CMDB deployments Provides structured best practices for CMDB deployments Discusses how CMDB adoption can lower total cost of ownership, increase efficiency and optimize the IT enterprise

PLUNKETT'S E-COMMERCE & INTERNET BUSINESS ALMANAC 2009

Plunkett Research, Ltd. **Market research guide to e-commerce and internet business a tool for strategic planning, competitive intelligence, employment searches or financial research. Contains trends, statistical tables, and an industry glossary. Includes one page profiles of e-commerce and internet business firms - includes addresses, phone numbers, executive names.**

BEING AGILE

YOUR ROADMAP TO SUCCESSFUL ADOPTION OF AGILE

Apress **Being Agile is your roadmap to successfully transforming your organization to an Agile culture. Veteran agile coach Mario Moreira teaches new adopters how to implement a robust Agile framework to derive from it the maximum business benefit in terms of customer value, revenue, and employee engagement. Agile is a ubiquitous watchword in the corporate world, but only a minority of companies understand and practice what they pay lip service to. Too many content themselves with half-baked approximations such as Fragile (fragile Agile), ScrumBut (Scrum but not the practices), and Scrum Fall (mini-waterfalls in the sprints). Moreira shows maturing early adopters how to bridge the chasm between going through the motions of doing Agile and genuinely being Agile. After a high-level synopsis of Agile's values and principles, methodologies (including Scrum, Kanban, DSDM, Leam, VFQ, and XP), and roles, Moreira plunges into the nitty-gritty of how to apply the ready, implement, coach, and hone (RICH) deployment model to all phases of a project in such a way as to embody and inculcate agile values and principles at the team level and promote agile transformation across your organization's culture.**

AGILE DEVELOPMENT AND BUSINESS GOALS

THE SIX WEEK SOLUTION

Morgan Kaufmann **Agile Development and Business Goals: The Six-Week Solution** is a guide for the software development process, which can be challenging, difficult, and time-consuming. This process, called the "Agile process, is unique, and it features several aspects that distinguish it from the classical methods of software development. The book offers readers information about the design, implementation, and management of the different methods of creating world-class software. The book discusses the various reasons that the development of software is a difficult

process, and it addresses how software development sometimes fails and why it seldom aligns with business needs. It further examines the risk associated with software creation and the different ways to mitigate them. This book is relevant to software development managers responsible for creating quality software products, and managing software development teams. Explains how to employ automation in your development process to improve your company's profitability Introduces a compensation structure that incents your technical talent to deliver measurable results on a predictable basis Provides real-world solutions - questions to ask when hiring or which build server software to consider, for example - instead of theoretical discussions

PROJECT TO PRODUCT

HOW TO SURVIVE AND THRIVE IN THE AGE OF DIGITAL DISRUPTION WITH THE FLOW FRAMEWORK

IT Revolution As tech giants and startups disrupt every market, those who master large-scale software delivery will define the economic landscape of the 21st century, just as the masters of mass production defined the landscape in the 20th. Unfortunately, business and technology leaders are woefully ill-equipped to solve the problems posed by digital transformation. At the current rate of disruption, half of S&P 500 companies will be replaced in the next ten years. A new approach is needed. In Project to Product, Value Stream Network pioneer and technology business leader Dr. Mik Kersten introduces the Flow Framework—a new way of seeing, measuring, and managing software delivery. The Flow Framework will enable your company's evolution from project-oriented dinosaur to product-centric innovator that thrives in the Age of Software. If you're driving your organization's transformation at any level, this is the book for you.

PLUNKETT'S INFOTECH INDUSTRY ALMANAC 2009

THE ONLY COMPREHENSIVE GUIDE TO INFOTECH COMPANIES AND TRENDS

Plunkett Research, Ltd. Plunkett's InfoTech Industry Almanac presents a complete analysis of the technology business, including the convergence of hardware, software, entertainment and telecommunications. This market research tool includes our analysis of the major trends affecting the industry, from the soaring need for memory, to supercomputing, open source systems such as Linux, cloud computing and the role of nanotechnology in computers. In addition, we provide major statistical tables covering the industry, from computer sector revenues to broadband subscribers to semiconductor industry production. No other source provides this book's easy-to-understand comparisons of growth, expenditures, technologies, imports/exports, corporations, research and other vital subjects. The corporate profile section provides in-depth, one-page profiles on each of the top 500 InfoTech companies. We have used our massive databases to provide you with unique, objective analysis of the largest and most exciting companies in: Computer Hardware, Computer Software, Internet Services, E-Commerce, Networking, Semiconductors, Memory, Storage, Information Management and Data Processing. We've been working harder than ever to gather data on all the latest trends in information technology. Our research effort includes an exhaustive study of new technologies and discussions with experts at dozens of innovative tech companies. Purchasers of the printed book or PDF version may receive a free CD-ROM database of the corporate profiles, enabling export of vital corporate data for mail merge and other uses.

AGILE RELEASE PLANNING

Arête Solutions Ilc